

Economic Vitality Incentive Program

Consolidation Plan (Previous Filer)

as of: **January 31, 2014**

Local Unit Name: Redford Township

County: Wayne

Plan Available to the Public (check all that apply): In Municipal Offices Internet Website Other

Update Status of Previous Year's Service Consolidation Proposal (s)

Previous Year's Service Consolidation Proposals	Timeline to Accomplish Proposal	Jurisdictions Involved	Realized Savings / (Loss)	Implementation of Status of Proposal	Barriers Experienced in Implementing Proposal
Veterans Court	Veterans Court is an on-going service and began serving veterans in 2010 after almost three years of official planning.	Redford Township, 17th District Court, local and area Judges, the Canine Advocacy Project, the US Department of Veterans Affairs, the Redford Police Department, a local veteran public defender's office, the Township Attorney's Office, the Wayne County Prosecutor's Office, the Probation Department, veteran mentors, and many other community organizations.	\$100,000	The Redford Veterans Court is a specialty court established to provide treatment and compassion to those who have served our country and are struggling in the criminal justice system. These agencies coordinate efforts during a special veterans only docket and throughout the required probationary period to assist veterans who are in the program. The connection with the VA helps provide veterans in the program with enhanced access to benefits they are entitled to as a result of their service to our country.	Recruitment of qualified volunteers, communication of program options

Design, development and dedication of Veterans Park	The design, development fund raising efforts for the park began in September of 2010. After more than 14 months of work and fundraising efforts, the park was officially dedicated on 11/11/11	Redford Township, DDA, local businesses, volunteer organizations and private donations	\$40,000	The park was officially dedicated on 11/11/11	Marketing is necessary to enhance donations for dedicated bricks. Dedicated personnel to this project is not available. Staffing is limited
Bulk fuel purchases	Discussions with South Redford Schools began in March 2009. Approval to combine the buying power and assignment of tasks to the township officially began in September of 2010	Redford Township and South Redford School systems	\$10,000	The township handles all administrative tasks associated with billing and ordering. The school district is relieved of the responsibility for fuel tank storage, maintenance and monitoring. This program could be expanded for greater savings to the school district and could be even greater if Redford Union School District also participated.	Seemingly resistant staff to utilize the program, puts additional work on township personnel. Billing and collection for service provided by the township could be more timely.

CWW Fire Authority	2012	All townships and cities in Western Wayne County that are members of the Conference of Western Wayne	\$0	The group reviewing the possibility was disbanded after several meetings.	It was determined that consensus on how to operate this authority could not be reached.
Expanded partnership with Wayne County Sherrif.	2011	Redford Township and Wayne County Sherrif	\$0	After several discussions with RTPD and representatives from the Sherrif's department it was determined that expanded roles were not in the best of the interest at this time.	Labor contracts, operating policies, negative feedback from township residents and business owners.

Bell Creek Non-motorized Pedestrian Bridge Project	2012	Redford Township, Wayne County, MDNRE	\$650,000	The township partnered with Wayne county and MDNRE to develop and construct a 650 foot non-motorized trail project.	Communication between Wayne County departments, change orders, changes in administration, slow reimbursements, unanticipated costs / overages with landscaping and consulting fees
Elimination of blighted and obsolete building - Roosevelt School	2012	Redford Township, Redford Union Schools, CDBG	\$200,000	The township partnered with RU to demolish a vacant and blighted school.	Delays were experienced as a result of two governing bodies working together. These types of delays should not be unexpected and all things considered both groups are very pleased with the outcome.

Claude Allison Park Gazebo Project	2012	Arts & Parks Conservancy (501c3) and Redford Township	\$4,000	The Arts & Parks Conservancy is a 501c3 that is committed to raising funds to create better accessibility in the township parks.	
Summer Food Program	On-going	Redford Township, South Redford Schools, Redford Union Schools, Michigan Department of Education	\$14,200	Redford Township partners with our local school districts to provide free summer meals (lunch) to youth ages 18 & under as well as those who are developmentally or mentally disabled under the age of 26.	

Growth Works - Youth Services	On-going	Redford Township, South Redford Schools, Redford Union Schools, CWW 1/10th Mil Committee, Growth Works and SEMCA	\$592,000	With funding from CMO and SEMCA, Growth Works provides numerous services for Redford Township youth/families including drug treatment, school based prevention and early intervention, youth assistance programs, correct course, anger management, and others.	Lack of funding continues to present challenges to meet the needs.
Recreational Programming	2011	Redford Township, Commission on Children's Issues (501c3), South Redford Schools, Redford Union Schools		Due to a lack of financial resources has partnered with our local school districts to utilize their facilities (gymnasiums, pools, fields, etc.) to increase Leisure Services programs and activities.	

Parks Surveillance - Cameras	1 year	Redford Township and MMRMA	\$14,500	Funding provided by MMRMA to purchase and install new security cameras in designated community parks.	
Park Improvements	2012	Redford Township and Wayne County	\$30,000	Funding provided by Wayne County Parks Millage to make improvements and/or developments in local parks.	

Alternative energy source for emergency use	2012	Redford Township and Jarvis	\$22,000	Redford Township suffers from inconsistent energy delivery during inclement weather. When the power fails in the north end of the township, our fire station is out of contact with dispatch.	
Outsourcing / privatization medical transport	2012	Redford Township, CWW, private transport companies	\$300,000	Redford Township Board of Trustees and Fire Department investigated the possibility of outsourcing all medical transport to a private company. If the township had elected to move in that direction 19 personnel in the fire department would have been laid off.	The township board determined that the concessions offered by the personnel were of more benefit at this time than outsourcing or privatization of this service.

Partnership with The Senior Alliance: Medicare & Medicaid Assistance Program	2012	Redford Township and the Senior Alliance Area Agency on Aging 1-C	\$4,130	TSA provides Medicare and Medicaid Assistance Program to the Redford Community, a service that was not being provided to the extent necessary to fill the needs of our residents	
The Senior Alliance/Senior Center Staff personnel	2012	Redford Township and the Senior Alliance Area Agency on Aging 1-C	\$4,000	The Senior Alliance Provided 412 units to hire a Senior Center Staff Personnel to assist the Senior Director with senior activities, referrals to local agencies when needed. The SCS personnel assisted with the development of the local senior paper Young at Heart and other activities. This three year contract ended in October 2012.	

The Senior Alliance/Evidence Based Tai for Arthritis	2012	Redford Township and the Senior Alliance Area Agency on Aging 1-C	\$4,000	The Senior Alliance provided 48 units to hire a certified teacher who is certified by the Arthritis Foundation to teach students diagnosed with arthritis Tai Chi ways to reduce their pain while increasing their balance and mobility. The three year grant ended in October 2012	
The Redford Connector	On-going	Redford Township & SMART	\$109,764	SMART and the Charter Township of Redford partner to provide the citizens with quality rides Monday-Friday, 8:00 a.m.-3:00 p.m., anywhere in Redford Township up to Middlebelt road. The Redford Connector also takes riders to St. Mary Hospital, Botsford Hospital and Garden City Hospital.	

Animal Control	<p>PROJECT COMPLETED IN JUNE OF 2013. STILL IN IT'S FIRST YEAR WE ARE EVALUATING THE SUCCESS OR LACK THEREOF.</p> <p>Discussions relevant to changes in Animal Control began in October of 2012. Through the budget process which began in January of 2013, a new job description and operational change was approved by the Board of Trusees in March of 2013. The anticipated completion date was 2013. The actual completion date is June 12,</p>	Redford Township, private non-profits, local municipalities	tbd	<p>Redford Township does not have adequate funding to support the animal control program as it exists today. Members of the township board and department heads are investigating alternative solutions which may increase revenue and improve services.</p>	<p>Finances. Dog Law. Availability of qualified candidates. Staffing.</p>
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7 Mile Road Improvements	Discussions and concerns related to the condition of 7 Mile Road and necessary improvements of the road date back to the 1980's. The need for the improvement was reintroduced to Wayne County FAC in December of 2008. The planning and design process began in 2009. Construction on the road began in Spring of 2010 and was completed in the fall of 2010. Replacement and repair of existing sidewalks began in Summer of 2012 and was completed in the fall of 2012.	Redford Township, Wayne County and Wayne County FAC specifically, local property owners, CDBG	\$100,000	After decades of disrepair and unsafe traveling conditions, 7 Mile Road was completely resurfaced and traffic patterns were redesigned in 2010. In order to further improve the corridor, the township replaced existing public sidewalks along the business corridor in eligible CDBG neighborhoods.	Finances. Challenges with contractors.
Review of Self Contained Breathing Apparatus (SCBA)	Discussions relevant to the SCBA's began in the fall of 2012 and continued through the budget process concluding in March 2013.	Redford Township, Dearborn, Garden City, Livonia, Westland	\$9,230	Redford Township will utilize information obtained by the cities of Dearborn and Livonia to purchase SCBA's. By not conducting our own research, we anticipate saving 120 hours of times	

Inkster Road Improvements	The planning for sidewalks along Inkster road began in summer of 2011. Projected completion date for installation has changed from fall of 2013 to fall of 2014	Redford Township, CDBG and Wayne County	\$100,000	The township intends to install new public sidewalks from 7 Mile Road to Grand River in this eligible CDBG neighborhood	Zoning, platting, easements, unanticipated restrictions from the county. Finances
Joint purchasing of sewer lining materials and services	JOINT PURCHASING WITH THE CITY OF LIVONIA IS NOW IN PLACE. Projected completion date 2013	Redford Township and City of Livonia	\$50,000	Project was put out to bid in December of 2012. Results anticipated by March 2013	Legal review process by two different municipalities, review of elected bodies, public meetings, posting schedules.
Elimination of blighted and obsolete building - Ashcroft School	DEMOLITION COMPLETED FALL 2013 Planning for this project began in fall of 2010. Grants and project funds were established in fall of 2012 and finalized through the budget process in March of 2013. RFP's for the work were issued in March of 2013 and awarded in May of 2013. Work on the project begins in	Redford Township, South Redford Schools, Wayne County, CDBG, US EPA	\$500,000	The township partnered with SRS to demolish a vacant and blighted school.	An environmental review determined abatement of asbestos was greater than originally anticipated. US EPA provided grant dollars to assist in the project. Delays are experienced as a result of findings.

<p>CSO, tunnel (URT), sewer system rebuild, repair and replacement program</p>	<p>PROJECT IS STILL ON HOLD. The development and implementation of this project has had many starts and stops. The original discussion began in the late 90's. The tunnel project was intended to be completed in 2000 but due to extraordinary and extreme financial challenges in Detroit, the projected completion date for plan development was postponed until 2013. Meetings with DWSD, Dearborn Heights, Redford Township and DEQ have been on-going with the most recent meeting being held at the DEQ in Lansing on April 10, 2013. Redford Township will submit a financial status report to the DEQ by the end of June 2013 at which point further direction will be provided to</p>	<p>Redford Township, DWSD, DEQ, Dearborn Heights & Detroit</p>	<p>unknown</p>	<p>The URT was officially postponed in 2012 forcing the Township of Redford and Dearborn Heights to seek alternatives independent of the city.</p>	<p>Legal review from multiple organizations, costs for independent consultants, design and implementation costs will take several years to determine.</p>
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Investigate bulk fuel purchases partner with Redford Union Schools	The discussions relevant to this initiative began in spring of 2009. We had hoped to have a completion date of April, 2013 but have not had any further progress.	Redford Township and Redford Union School system	\$10,000	The township proposes to handle all administrative tasks associated with billing and ordering. The school district is relieved of the responsibility for fuel tank storage, maintenance and monitoring.	Seemingly resistant staff to utilize the program, puts additional work on township personnel. Billing and collection for service provided by the township could be more timely. There does not seem to be a sense of need or urgency to consolidate this purchase at
School District Elections	Township Clerk Christie and his staff have championed this change since early in his term which began in November 2000. The school districts agreed to the schedule changes in Spring of 2012 and were implemented for the first election in 2013.	Redford Township, Wayne RESA, Wayne County Community College District, Schoolcraft Community College District, Redford Union School District, South Redford School District	30000 per election	The consolidated elections save the school districts significantly.	

<p>Out County Collections Program (OCCP)</p>	<p>OCCP is an on-going service and began July 1, 2013. The program is scheduled to continue indefinitely. However, recent talk suggests the program may end in April 2014</p>	<p>The Out County Collections program is a collaborative effort between all participating District Courts in Wayne County, including the 17th District Court in Redford.</p>	<p>It is unknown the amount of money this program has saved. However, the program has generated nearly \$10,000 in revenue for Redford Township.</p>	<p>The Out County Collections Program allows any person with an outstanding traffic ticket in the 36th District to make payment on the citation in any participating Wayne County Court. The Program has helped improve the 36th District Court's 7% collection rate on outstanding fines and costs, while helping offenders receive improved customer service. The Out County Courts have collected a portion of the fines paid to the 36th District. The program has helped promote regionalism in Wayne County.</p>	<p>One barrier to implementing this program has been issuing clearances to individuals that have paid their fines. The Out County Courts issue a statement attached to the payee's receipt that indicates the individual has paid his ticket in an out-county court and that the clearance will be issued electronically by the 36th District Court.</p>
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<p>Martin Luther King, Jr. Community Prayer Breakfast</p>	<p>Annually, began in 1998</p>	<p>Elected officials, Department Directors, Local Businesses, Local Churches, Redford Township Officials, Appinted Board Members and Commissioners, Volunteers, Private and Public Schools, Minsterial Alliance, Redford Interfaith Relief Food Program</p>	<p>\$1,762</p>	<p>The Martin Luther King, Jr. Breakfast is an annual event hosted by the Township and funded through ticket sales and donations. The event brings</p>	<p>Marketing and making the public aware of the event is a barrier to raising even more funds and increasing participation.</p>
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Document Destruction Day	Annually, began in 2003	Redford Township, Local Credit Union, Township Employees and Court Ordered Work Crews for Community Service through the Probation Department in the 17th District Court.	\$1,000	Document Destruction Day is sponsored by the Clerk's Office, annually, as a free service to for project with the local credit union and/or banksidentity protection. It is a joint opportunity to destroy personal documents residents providing a necessary service and funded by donations.	People want it more often.
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Proposed Service Consolidation (s)	Timeline to Accomplish Proposal	Jurisdictions Involved	Realized Savings / (Loss)	Implementation of Status of Proposal	Barriers Experienced in Implementing Proposal
Election Canvassing	After each election	Redford Township, Wayne County, School Districts, District Library	(\$3,750)	Per the State of Michigan, election canvassing is now handled by the County instead of the local jurisdiction.	In addition to increased costs, the Township and our three School Districts also experienced an increase in time to accomplish the task and the perception of dubious accuracy.

Community Gardens	First gardens planted in May 2013. Planning began in Summer of 2012	Partnership with Redford Jaycees, volunteers and school districts.	0	Promotes community relations and provides food for the local food pantry.	Recruiting volunteers and potential concerns of blight.
DIA Inside Out Program	April 2013 - July 2013	Redford Township, DIA, Local Schools, District Library, Jaycees, Historic Commission, Arts & Parks Conservancy (501c3), Local Business, Chamber of Commerce, Relay for Life	0	The DIA Inside Out Program provided opportunities for residents to view replica art pieces without having to travel to the city. We took this grant to heart and through partnership created six different events around the six pieces that were on display in the community.	
Concerts in the Park	June 2013 - August 2013	Township, Local Business, Elected Officials, Redford Symphony	\$10,000	This program was eliminated from due to budget cuts until a local business and a few elected officials provided the funding. The concerts are free to the public.	

I ART Festival	Annual event	Township, Township DDA, City of Livonia, Arts & Parks Conversancy, Redford Community Foundation, Jaycees	\$10,000	This program was developed by a non-profit organization in an effort to bring arts and culture to the community. The three day event includes passive and participatory entertainment through live musical entertainment, dancing, lessons, visual/ auditory / tactile and physical art. There is not a charge for this event.	
Oktoberfest and Business Expo	Annual event October, 2013	Township, Township DDA, Chamber of Commerce, local businesses	\$10,000	This program was developed by the Supervisor and the Chamber of Commerce in an effort to encourage residents to shop locally. The participants in the event showcase their wares or services for a 6 hour event in combination with the Oktoberfest. There is no charge and no cost for this event.	

Outsourcing Civil Service / Personnel Director Duties	Goal was to have this position outsourced in December 2013.	Redford Township, Civil Service Commission, Northville Township	(\$125,000)	In an attempt to increase efficiencies and reduce expenses, the Township attempted to outsource its personnel functions to a neighboring community.	Civil Service Rules (ACT 246 specifically) prohibit this type of collaborative effort requiring the Township to appoint a Director through competitive testing. In addition, there are only 2 townships in the state
Relocation of Historical Commission, collections and archives.	Discussion regarding the need for a new location began in 2012. Planning began in 2013. The move will take place in March of 2014	Redford Township, Historical Commission, Dembs Roth Property Management,	\$5,000	The owner of the building (Dembs Roth) where the commission is currently located notified the township of its desire to repurpose the site in 2012. Discussions and research occurred to	Lack of funding